

**REPORT OF THE  
FINANCE COMMITTEE OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**FEBRUARY 20, 2009**

**ATTENDANCE**

Present: Chairman David Carvalho; Directors Quin R. Golden; Luis Muñoz, MD, MPH; Heather O'Donnell, JD, LLM; and Director Jorge Ramirez (5)

Absent: None (0)

Also Present: Sandra Ankebrant - Chief Operating Officer, Ambulatory and Community Health Network of Cook County; Leslie Duffy - Director of Procurement, Cook County Health and Hospitals System; Maurice Lemon, MD, MPH - Chief Medical Officer, John H. Stroger, Jr. Hospital of Cook County; Dorothy Loving - Chief Financial Officer, Provident Hospital of Cook County; Randall Mark - Director of Policy Analysis, Cook County Health and Hospitals System; Stephen Martin, PhD, MPH - Chief Operating Officer, Cook County Department of Public Health; Paula Matela - Office of the Secretary to the Board of Commissioners of Cook County; Jeff McCutchan - Supervisor, Transactions and Health Law Division, Office of the State's Attorney; Raymond Muldoon - Director, Cook County Real Estate Management Division; John Raba, MD - Interim Chief Medical Officer, Cook County Health and Hospitals System; Minette Robinson - Budget Analyst, Cook County Office of Budget and Management; Kim Velasquez - Director of Budget, Cook County Health and Hospitals System

Ladies and Gentlemen:

Your Finance Committee of the Board of Directors of the Cook County Health and Hospitals System met pursuant to notice on Friday, February 20, 2009 at the hour of 10:00 A.M. at Stroger Hospital, 1901 W. Harrison Street, in the fifth floor conference room, in Chicago, Illinois.

Your Finance Committee has considered the following items and upon adoption of this report, the recommendations follow.

**Roll Call**

Paula Matela, of the Office of the Secretary to the Board of Commissioners of Cook County, called the roll of members and it was determined that a quorum was present.

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**Public Comments**

Chairman Carvalho asked the Secretary to call upon the registered speakers.

Ms. Matela called upon the following public speaker:

1. Valerie O'Donnell President, Progressive Industries

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**Old Business**

**Update on additional information regarding  
Northwestern Obstetrics residents and all current resident numbers**

John Raba, MD, Interim Chief Medical Officer, Cook County Health and Hospitals System and Maurice Lemon, MD, Chief Medical Officer, John H. Stroger, Jr. Hospital of Cook County, presented an update on additional information regarding Northwestern Obstetrics residents and all current resident numbers (Attachment #1).

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**Presentation of November 2008 Financials**

Dorothy Loving, Chief Financial Officer of Provident Hospital of Cook County, presented the November 2008 Financials. (See Attachment #2.)

The Committee reviewed and discussed the information.

Director O'Donnell requested that a month-to-month progression be provided in future presentations. Additionally, she requested that revenue targets be provided. Chairman Carvalho added that a narrative explaining the fluctuations and variations between months would be helpful<sup>1</sup>.

With regard to the pie chart provided relating to payer mix as of November 2008, Chairman Carvalho requested that a pie chart on the payer mix as of November 2007 be provided, and Director O'Donnell requested that the utilization chart as of November 2007 be provided<sup>2</sup>.

**Director O'Donnell, seconded by Director Muñoz, moved to accept the November 2008 Financials. THE MOTION CARRIED UNANIMOUSLY.**

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**Contract and Procurement Approvals\***

\*Additional information pertaining to these items is included, as amended, in Attachment #3.

**Index of Requests:**

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**BILLS AND CLAIMS  
APPROVED AS AMENDED**

1.)	(As amended) Aramark Healthcare	For the period of <u>01/01/09</u> <u>12/01/08</u> through <u>01/31/09</u> <u>02/01/09</u>	\$1,318,306.74
For the provision of professional services rendered for clinical engineering and biomedical services (Contract No. 07-41-97). Original Contract Period: 12/01/06 through 11/30/09.			
2.)	ACS Corporation	Invoice #346526, #354952 and #354954	\$876,880.08
For the provision of professional fixed fees, information technology management services and Cerner functions - clinical applications (Contract No. 07-41-46). Original Contract Period: 01/01/07 through 12/31/09.			
3.)	Isaac Ray Center	*See backup information for specific invoice information	\$675,769.35
For the provision of psychologist and psychiatrist services for Cermak Health Services (Contract No. 06-45-574). Original Contract Period: 03/01/07 through 08/31/10.			
4.)	Chicago Radiation Oncology, S.C.	For the months of October and November, 2008	\$660,000.00
For the provision of radiation therapy services for John H. Stroger, Jr. Hospital of Cook County (Contract No. 05-41-192). Original Contract Period: 12/16/06 through 12/15/08.			
5.)	(As amended) Softek Solutions, Inc.	For the period of 07/01/08 through 06/30/09	\$195,183.00
For the provision of maintenance and support services (Contract No. 08-41-381). Original Contract Period: 07/01/08 through 06/30/11.			
6.)	(As amended) Star Detective & Security Agency	For the period of 11/09/08 through 12/08/08	\$163,730.11
For the provision of security services for Provident Hospital of Cook County, the Near South Health Clinic, and the Pharmacy Department. (Contract No. 07-53-32). Original Contract Period: 04/09/07 through 04/08/10.			
7.)	Chamberlin Edmonds & Associates, Inc.	Invoice #500815-113008 and #500817-113008	\$159,092.96
For the provision of CEA disability and CEA non-disability invoice - State (Contract No. 06-41-588). Original Contract Period: 07/01/06 through 06/30/09.			

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**BILLS AND CLAIMS**  
**APPROVED AS AMENDED (continued)**

8.)	Cerner Corporation	Invoice #EQ-044913	\$139,067.00
	For the provision of Cerner equipment: non-production hardware (Contract No. 07-45-363). Original Contract Period: 07/01/08 through 06/30/09.		
9.)	Imperial Parking (U.S.), Inc. d/b/a/ Impark	For the month of December 2008	\$134,710.89
	For parking management services for John H. Stroger, Jr. Hospital of Cook County (Contract No. 07-53-461). Original Contract Period: 01/24/08 through 02/05/11.		
10.)	Lifesource Blood Services	For the period of 12/01/08 through 12/15/08	\$114,400.00
	For the provision of blood and blood products for the Department of Pathology Blood Bank, John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-73-73). Original Contract Period: 06/01/08 through 05/31/10.		

**REQUEST TO ENTER INTO AND EXECUTE CONTRACT**  
**APPROVED**

11.)	IRIS Diagnostics, IRIS International, Inc.	Sixty (60) month contract	\$807,966.00
	For the provision of reagents, calibrators, controls (IRIS analyzers) and urinalysis system for Cermak Health Services, Oak Forest Hospital of Cook County, and Provident Hospital of Cook County.		

**REQUEST TO ENTER INTO AND EXECUTE CONTRACT**  
**APPROVED**

12.)	Steris Corporation	One (1) Year contract	\$750,000.00
	For the provision of disposable supplies for use with existing Steris sterilization equipment for the Division of Perioperative Surgical Service, John H. Stroger, Jr. Hospital of Cook County.		

**REQUEST TO ENTER INTO AND EXECUTE CONTRACT**  
**APPROVED**

13.)	W.W. Grainger, Inc.	Nine (9) month contract, commencing 03/01/09	\$300,000.00
	For the purchase of institutional maintenance, repair, and operations supplies for the Department of Buildings and Grounds at John H. Stroger, Jr. Hospital of Cook County.		

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**REQUEST TO ENTER INTO AND EXECUTE CONTRACT**  
**APPROVED**

14.) Automatic Building Controls, Inc. Two (2) year contract \$202,000.00

For the maintenance of building controls at Provident Hospital of Cook County (Contract No. 08-41-300).

**REQUEST TO ENTER INTO AND EXECUTE CONTRACT**  
**APPROVED**

15.) Integra NeuroSciences Corporation Two (2) year contract \$160,547.00

For the provision of Camino intracranial and ventricular bolt pressure monitoring kits and Camino cranial access kits for the Department of Surgery at John H. Stroger, Jr. Hospital of Cook County.

**REQUEST TO EXECUTE CONTRACT**  
**APPROVED**

16.) University of Illinois at Chicago, College of Pharmacy Two (2) year contract \$413,282.00

For the provision of consulting services for two (2) clinical pharmacists trained in infectious diseases for the Department of Medicine at John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-41-268).

**Director Muñoz abstained and voted PRESENT on request number 16.**

**REQUEST TO RENEW AND EXECUTE CONTRACT**  
**APPROVED AS AMENDED**

17.) Draeger Medical Inc. 07/01/08 through 06/30/11 \$696,773.00

For the provision of maintenance/support, software upgrades and server hardware upgrades for the Innovian Anesthesia Software (formerly Saturn System) (Contract No. 05-42-532).

**REQUEST TO AWARD BID,**  
**AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT**  
**APPROVED**

18.) Calvary Fire Protection Services, LLC Three (3) year contract \$232,077.00

For testing of the secondary fire suppression system, the fire pumps and the fire extinguisher monitoring of fire alarm (Contract No. 08-53-0325 Rebid).

**REQUEST TO ADVERTISE FOR BIDS**  
**APPROVED**

19.) For the purchase of diesel and unleaded fuel for Oak Forest Hospital of Cook County and Provident Hospital of Cook County. Two (2) year contract.

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REQUEST TO ADVERTISE FOR BIDS  
APPROVED

20.) For the provision of cardiac pacemakers and accessories for the Department of Medicine at John H. Stroger, Jr. Hospital of Cook County. Two (2) year contract.

REQUEST TO ADVERTISE FOR BIDS  
APPROVED

21.) For information technology networking and performance monitoring tools. One-time purchase.

REQUEST TO CANCEL AND REBID  
DEFERRED

22.) For the provision of on-site and telephonic language interpretation services for John H. Stroger, Jr. Hospital of Cook County and Oak Forest Hospital of Cook County (Contract No. 08-84-19 Rebid). Two (2) year contract.

REQUEST TO CANCEL AND REBID  
DEFERRED

23.) For the purchase of carpenter supplies (screws, nails, drill bits, etc.) for Oak Forest Hospital of Cook County (Contract No. 08-85-182 Rebid). One (1) Year contract.

INCREASE DOLLAR AMOUNT AND EXTEND FOR TWO (2) MONTHS  
APPROVED

24.) Requesting to increase commercial nursing registry contracts by \$1,077,760.00 and extend for two (2) months from March 1, 2009 through April 30, 2009

An errata was distributed (Attachment #4) which reflects corrections to four contractual transmittals (request numbers 1, 5, 6, and 17) submitted as backup for Contracts and Procurement Approval Items. An additional correction was stated for request number 1, clarifying that the period for which the bill covered was for a three-month period, not a one-month period.

Leslie Duffy, Director of Procurement of the Cook County Health and Hospitals System, provided information on the items presented.

Chairman Carvalho stated that request numbers 22 and 23 would be deferred, so that the Committee can receive further information relating to Contract Compliance.

During the discussion of request number 24, Chairman Carvalho stated that the issue of how nurse staffing registries are accessed will need to be addressed.

**Chairman Carvalho, seconded by Director O'Donnell, moved the approval of the Contracts and Procurement Approval Items, as amended, with the exception of request numbers 22 and 23, which were deferred until further information is obtained. THE MOTION CARRIED.**

**Director Muñoz abstained and voted PRESENT on request number 16, a request to execute a contract with the University of Illinois at Chicago, College of Pharmacy.**

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Update on Contracting Issues

Ms. Duffy provided the Committee with an update on contracting issues. She stated that meetings have been held with Director Butler and Betty Hancock Perry, Director of the Cook County Office of Contract Compliance, to address some of the unresolved issues relating to meeting MBE/WBE requirements and the needs of the System.

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Approval of outstanding invoice for Bethany Lease  
(Attachment #5)

Sandra Ankebrant, Chief Operating Officer of the Ambulatory and Community Health Network of Cook County, presented the item and provided information on the request.

**Director Ramirez, seconded by Director O'Donnell, moved the approval of the outstanding invoice for the Bethany Lease. THE MOTION CARRIED UNANIMOUSLY.**

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Real Estate Matter

Transmitting a Communication, dated February 11, 2009 from Raymond Muldoon, Director, Real Estate Management Division,

Respectfully requesting approval of the Second Amendment to Lease between the County of Cook, as Tenant, and the Village of Phoenix, as Landlord. The Ambulatory and Community Health Network of Cook County currently occupies space in the building located at 650 East Phoenix Center Drive, Phoenix, Illinois. The space will continue to be utilized by the Ambulatory and Community Health Network of Cook County as a health care center. Details are:

Landlord:	Village of Phoenix
Tenant:	County of Cook
Using Agency:	Ambulatory and Community Health Network of Cook County
Location:	650 East Phoenix Center Drive, Phoenix, Illinois 60426
Term:	2/01/09 to 01/31/12
Termination:	90 day written notice by either party
Space Occupied:	3,198 square feet
Base Rent:	\$3,731.00 Monthly / \$44,772.00 Annually / \$14.00 sq. ft.

Approval of this item would commit Fiscal 2009 and future year funds.

Approval is recommended.

Raymond Muldoon, Director of the Cook County Real Estate Management Division, provided additional information on the request. The Committee reviewed and discussed the information.

**Director Muñoz, seconded by Director Golden, moved the approval of the Second Amendment to Lease. THE MOTION CARRIED UNANIMOUSLY.**

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**Real Estate Matter**

Transmitting a Communication, dated February 11, 2009 from Raymond Muldoon, Director, Real Estate Management Division,

Respectfully requesting approval of the License Agreement between the County of Cook, as licensor and Aunt Martha's Healthworks, Chicago Heights, Illinois, as licensee for space at four Public Health locations. Aunt Martha's will utilize the space at each location for general office purposes. Aunt Martha's case managers will provide services and assist pregnant women and infants under the age of (1), will enroll pregnant women and infants into case management programs, will complete assessments on pregnant women and infants, will complete All Kids applications on site and will assist with referrals for patients. All services provided will be free of charge to the patient. Details are:

Licensor: County of Cook  
Licensee: Aunt Martha's Healthworks Joint Venture, LLC  
Location: South Holland site, located at 52 W 162nd Street, South Holland, Illinois  
Robbins site, located at 13450 S. Kedzie Avenue, Robbins, Illinois  
Cottage Grove site, located at 1645 Cottage Grove Avenue, Ford Heights, Illinois  
Markham site, located at 16501 S. Kedzie Avenue, Markham, Illinois  
Term: 1/01/09 – 12/31/11  
License Fee: \$10 (and other value consideration)  
Termination: 30 day written notice by either party

Licensee has met the insurance requirements under the License Agreement.

Recommend approval.

Stephen Martin, PhD, MPH, Chief Operating Officer of the Cook County Department of Public Health, provided additional information on the request. The Committee reviewed and discussed the information.

**Director Muñoz, seconded by Director Golden, moved the approval of the License Agreement. THE MOTION CARRIED UNANIMOUSLY.**

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**Presentation on Cook County's Contract Compliance Processes**

Chairman Carvalho stated that this item would be deferred, as Betty Hancock Perry, Director of the Cook County Office of Contract Compliance, was not able to attend the meeting. Chairman Carvalho stated that he would like to follow up on the item by having Ms. Hancock Perry give her presentation at the Finance Committee Meeting of March 20, 2009<sup>3</sup>.

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**Update on 2009 Budget – Adoption and Implementation**

Kim Velasquez, Director of Budget of the Cook County Health and Hospitals System, provided an update on the 2009 Budget.

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Chairman Carvalho inquired whether proposed reductions to the System's 2009 budget would be considered the way the System Board had requested, as one amount to be reduced, rather than on a line-by-line basis.

Ms. Velasquez responded that the County's Budget office would only accept the reductions on a line-by-line basis.

A representative from the County's Budget office, Minette Robinson, responded to questions on the subject.

Chairman Carvalho requested clarification from Jeff McCutchon, Supervisor of the Transactions and Health Law Division of the Office of the State's Attorney, on the System's ability to transfer funds under the enabling Ordinance.

Mr. McCutchon stated that beginning with this fiscal year, the ability to make transfers within different funds lies with the System Board.

Chairman Carvalho inquired regarding provisions limiting the ability to transfer out of the 110 account; there were discussions previously on the subject of amending the budget resolution to exempt the System from that provision.

Ms. Robinson was not aware of any amendment excluding the System from that provision; she stated that she would research the subject and have the Budget Director follow up with Ms. Velasquez.

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Review and discuss the Report of the  
Finance Committee for the meeting of February 6, 2009

Chairman Carvalho inquired whether any members had any corrections to the report. Hearing none, he proceeded to the next item.

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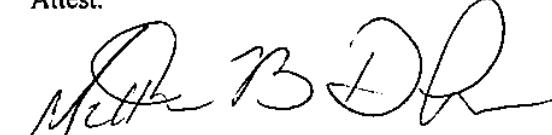
Adjournment

As the agenda was exhausted, Chairman Carvalho declared the meeting ADJOURNED.

Respectfully submitted,  
Finance Committee of the  
Board of Directors of the  
Cook County Health and Hospitals System

  
\_\_\_\_\_  
David Carvalho, Chairman

Attest:

  
\_\_\_\_\_  
Matthew B. DeLeon, Secretary

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The following was requested or was indicated as a follow-up item at this meeting:

<sup>1</sup> Follow-up: Request that revenue targets, a narrative explaining the fluctuations and variations between months, and a month-to-month progression be provided in future Financials presentations. On page 2.

<sup>2</sup> Follow-up: Request that a pie chart relating to payer mix as of November 2007, and a utilization chart as of November 2007, be provided. On page 2.

<sup>3</sup> For March 20, 2009 Meeting: Deferred item: Presentation on Cook County's Contract Compliance Processes by Ms. Betty Hancock Perry, Director of the Cook County Office of Contract Compliance. On page 8.

Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
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ATTACHMENT #1

## Questions concerning new Northwestern-Stroger OB-GYN agreement

2/20/09

### (1) How many O/G residents do we have at Stroger now? Their source (i.e., Rush, others)?

*We currently have 15 Stroger OB-Gyn residents. For the past 10 years we have had 20+ until this last year. A number of residents have left the program with the recent accreditation difficulties. We have agreed with the ACGME that our OB-GYN program will have a maximum of no more than 16 of our own residents starting this academic year.*

*We have no other OB-Gyn residents rotating from other hospitals. We have never had Rush residents in OB-GYN (or for at least 15 years). We have solicited resident rotations from other hospitals including Rush, UIC and Mt Sinai. Only UIC has showed interested in a very limited rotation for surgical experience.*

### (2) How many births do we do?

*For the last three years, births have been trending down. In 2006, there were about 1000 births. In 2007, 971. In 2008, there were 903 births. A high proportion of these are high complexity, complicated deliveries, followed by our Maternal-fetal medicine specialists and often referred from our perinatal network. Our prenatal clinics have been much busier but many of the pregnant women followed here for prenatal care do not deliver here. Therefore, "normal deliveries" have decreased more than complex births.*

### (3) What other volume measures of O/G services (other than births) do we have?

*There are multiple measures of OB-GYN services, the most important being (w/ latest yearly totals):*

- *Gynecologic surgery cases – about 757 operations*
- *Outpatient Gyne clinic visits – 9307 visits*
- *Family planning visits – about 4000*
- *Pregnancy termination services – about 4000 visits*
- *Gyne dysplasia/Colposcopy visits – about 2500*
- *OB outpatient visits – 6630 visits*

### (4) How many residents will NW add? Will the Rush residents continue and at what number? Do we have any other resident programs with NW? Will any of our staff be securing academic appointments at NW? Do any have them now?

*The plan is initially for 0.4 FTE residents from Northwestern rotating on Stroger's colposcopy service until July 2009. Starting 7/09, 4 FTE NW residents would rotate here. Many would be senior residents who would be providing general coverage. One (FTE) of our own residents would rotate on the OB service at Northwestern.*

Starting 7/10, up to 8 FTE would rotate here, depending on future plans to either rotate more of our residents at Northwestern and/or further decrease the size of our OB-GYN program.

There are no Rush residents here in OB-GYN. In fact, Rush has recently started rotating their OB-GYN residents at Mt Sinai. In part, this is due to the fact that both our Stroger residents and Rush residents are in need of more OB experience. In return, Rush offers the Mt Sinai residents some advantages over Stroger hospital for the gynecologic/laparoscopic experience that Mt Sinai's program needs. (Stroger is hiring a laparoscopic Gynecologist who will expand the availability of the technique at SH.)

We currently have two programs with Northwestern. One is in ENT, the other in Orthopedics. We also have agreements with both UIC and Rush in Orthopedics and with Rush in ENT. In all of these cases, medical center residents rotate here as we do not have our own programs in those specialties.

One of our OB-GYN Attendings has a long-standing academic appointment at Northwestern dating from when he worked at one of their affiliates. Several Attendings have academic appointments at Rush. Others have appointments at Chicago Medical School. Most have no current medical school faculty appointments. Several Attendings who will be most closely involved in supervising Northwestern residents will be encouraged to obtain Northwestern faculty appointments (as necessary to meet ACGME requirements).

Several of the Stroger ENT faculty have Northwestern appointments. A few other Attendings do, as well.

**(5) How many attendings do we have in O/G?**

We currently have 20 faculty in ObGyn, down from 25 two years ago. There is one vacant position that we are attempting to fill. We have contract services for two FTE physicians in Maternal-fetal medicine. One of these FTEs is filled by a Rush faculty group.

**6) How have all the above items trended over the past few years? What do we anticipate over the next 3 years?**

The deliveries here have decreased in part due to demographics and in part due to our neighboring hospitals successful efforts to attract these Medicaid-eligible pregnant women. Outpatient clinic numbers have held steady with very recent decreases. The wait for outpatient visits and for gyno surgery has increased dramatically. This is because of the decrease in the # of attendings and residents in the last 2 years. There are nearly 1000 women on the waiting list for gynecology appointments.

The trends over the next three years will almost certainly show increases in demand for gynecologic appointments and surgery. Many of these women are uninsured. The future trends in deliveries are hotly debated. The number of deliveries here may decrease more if we do not make a major effort to attract the Medicaid-eligible pregnant women. On the other hand, the demand for highly complex perinatal care will stay the same or increase as many smaller hospitals are reluctant to care for these high-risk deliveries.

**(7) What is the status of the accreditation issue regarding the O/G program?**

*The ACGME recommended closure of the program a year ago. We were able to reverse that and we now have Full accreditation but with a very short review cycle. The ACGME will return in summer of 2010. We must make more progress in meeting the existing citations if we are to continue our program. Nearly all of the citations have to do with inadequate numbers of procedures for our graduating residents. The citations are in obstetrics, especially Caesarian Sections, and in certain highly technical/laparoscopic gynecologic procedures. We cannot meet the required numbers of procedures through our residents' experiences at Stroger Hospital or Provident Hospital. Northwestern is the best situated to provide our residents with these experiences. It also provides a simulation lab and other experiences unique in the city. Mt Sinai has the necessary volume of deliveries (it's about 1/3 of Northwesterns') but it does not provide the experiences needed in laparoscopic and uro-gynecologic surgery. On the other hand, at Stroger, many operative gynecologic and outpatient gynecologic procedures are here in abundance. These are precisely the needs of the Northwestern residents.*

**(8) Are we still paying attendings (or residents) additional compensation to attend to births? (Do attendings attend to births?)**

*Attendings are no longer compensated at nights for attending to births. This was stopped 2 years ago. However, now the overnight in-house Obstetric Attending call is counted toward the weekly total of 40-50 hours per week. This has led to decreased numbers of Attendings present in the clinic and the resultant increased waits for appointments. Attendings are expected to be present at all births. OB-GYN residents receive no additional compensation.*

Cook County Health and Hospitals System  
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ATTACHMENT #2

**Cook County Health and Hospitals System**

**Income Statement for the Twelve Months Ended**  
**November 30, 2008**

As of February 18, 2009

**Index**

1. Management Discussion and Analysis
2. Income Statement
3. Statistics
4. Payer Mix
5. Top Ten DRG's for Each Facility
6. Performance Summary: Eligibility Referrals

### **Summary**

The Cook County Health and Hospitals System year to date financial results finished the Twelfth month of the fiscal year behind budget by 38.7%. The poorer than planned financial performance was due to lower Patient Service Revenue, IGT Revenue, and Non-Operating Revenue. The overall revenue shortfall at the end of the Twelfth month was \$56,493,065. Expenses were also below budget by \$29,084,978. The favorable level of expenses was not enough to offset the shortfall in revenue.

### **Operating Revenue**

Fees at the end of November collected from patient services were below budget year to date by \$31,894,009 or 10.3%. The largest source of unfavorable patient service revenue is from the shortfall of Medicaid patient fees.

The Intergovernmental Transfer Revenue was below budget year to date by \$11,332,125 or 8.2%. This is due to the phase out of the Upper Limit program.

Other Revenue at the end of November is in excess of the budget by \$2,706,692 or 47.9%.

Total Operating Revenue at the end of the fiscal year was below budget year to date by \$40,519,442 or 8.9%.

### **Operating Expenses**

Operating Expenses at the end of November were below budget by \$29,084.978 or 2.8%. This favorable expense performance was due to positive variances for Supplies, Purchased Services, and Utilities. Salaries and Employee Benefits were over the budget by relatively small amounts year to date.

**Salaries and Wages – (\$10,768,989 or 2.2%)**

Salaries and wages continue to exceed the budget at the end of November. The use of overtime and replacement time for the holidays contributed to this unfavorable variance. Overtime is being monitored by the System management and is used to fill staffing needs. There are a large number of staff positions that remain unfilled and these vacancies create the need to use overtime.

**Benefits - (\$1,927,649 or 1.1%)**

The level of Benefit expense is directly related to salary and wage expense. Benefits for employees are over budget because salaries and wages are also in excess of budget.

**Supplies – \$9,595,843 or 6.5%**

Each of the System facilities supply expenses are below the budget year to date. The System is still using the accrual convention to measure supply expense based on the actual expenditures at the end of the period plus 40%.

**Purchased Services, Rental, and Other - \$28,839,473 or 19.1%**

The year to date level expenses for the System for this category continues to be significantly below the budget. The method used to estimate expense is the same for purchased services as is used for supplies.

**Utilities - \$3,346,300 or 15.9%**

The estimated System year to date expense for utilities in total is below budget. The most favorable utility expense performance as compared to the budget is for Stroger Hospital. Expenses for utilities at Stroger are below the budget by \$3,171,376 or 20.8%. Oak Forest's utility expense is below the budget by \$247,923 or 6.9%. Provident Hospital's utility expense is in excess of the budget by \$72,999 or 3.3%.

**System Expenses per Adjusted Patient Day**

A comparison of year to date expenses per adjusted patient day to the budget is as follows:

<u>Institution</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Stroger	\$4,033.41	\$3,976.38	1.4%
Oak Forest	\$5,151.38	\$3,782.35	26.6%
Provident	\$5,216.03	\$4,018.78	23.0%

**Non Operating Revenue**

Non operating revenue at the end of November was below budget by \$15,973,623 of 3.1%. The largest shortfall from budget is for cigarette tax. The decline in the level of cigarette tax could be a combination of factors causing the reduced revenue such as fewer people are smoking, a decline in the population, and the poor economic conditions in Illinois.

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**Cook County Health Facilities Fund of Illinois**  
**Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis**  
**For Twelve Months Ending November 30, 2008 (UNAUDITED)**

**John H. Stroger, Jr., Hospital of Cook County**

Based on the Cook County Comptroller's February 2, 2009 <u>Preliminary</u> Appropriation Trial Balance Ending November 30, 2008	<u>Total for the Twelve Months Ending November 30, 2008</u>	<u>BUDGET</u>	<u>Difference Favorable (Unfavorable)</u>	<u>Difference as % of Budget</u>
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 203,470,399	\$ 232,252,868	\$ (28,782,469)	-12.4%
Inter-Governmental Transfers (IGT)	90,736,949	97,818,815	(7,081,866)	-7.2%
Total Patient Service Revenue	294,207,348	330,071,683	(35,864,335)	-10.9%
Other revenue	7,086,417	4,727,400	2,359,017	49.9%
<b>Total operating revenue</b>	<b>301,293,765</b>	<b>334,799,083</b>	<b>(33,505,317)</b>	<b>-10.0%</b>
<b><u>Operating expenses</u></b>				
Salaries and wages	363,588,303	353,055,023	(10,533,280)	-3.0%
Employee benefits	129,963,228	128,077,771	(1,885,457)	-1.5%
Supplies	108,789,480	112,825,898	4,036,418	3.6%
Purchased services, rental and other	81,575,511	102,272,923	20,697,413	20.2%
Depreciation*	38,848,973	38,848,973	-	0.0%
Utilities	12,087,950	15,258,325	3,171,376	20.8%
Services contributed by other County offices	3,019,568	3,019,568	-	0.0%
<b>Total operating expenses</b>	<b>737,873,013</b>	<b>753,359,483</b>	<b>15,486,470</b>	<b>2.1%</b>
<b>Operating Loss</b>	<b>(436,579,247)</b>	<b>(418,560,400)</b>	<b>(18,018,848)</b>	<b>4.3%</b>
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	101,244,309	103,812,174	(2,567,865)	-2.5%
Sales taxes	91,880,561	94,642,954	(2,762,393)	-2.9%
Cigarette taxes	97,856,325	104,252,100	(6,395,775)	-6.1%
Interest income	628,935	-	628,935	0.0%
Retirement plan contribution	64,880,922	64,880,922	-	0.0%
Working cash revenue	-	-	-	0.0%
Services contributed by other County Offices	3,019,568	3,019,568	-	0.0%
<b>Total nonoperating revenue</b>	<b>359,510,621</b>	<b>370,607,718</b>	<b>(11,097,098)</b>	<b>-3.0%</b>
Income (Loss) before other revenue, expenses, gains, losses and transfers	(77,068,627)	(47,952,681)	(29,115,945)	60.7%
Income (Loss) on disposal of fixed assets	-	-	-	0.0%
Capital Contributions	-	-	-	0.0%
<b>Change in net assets</b>	<b>\$ (77,068,627)</b>	<b>\$ (47,952,681)</b>	<b>\$ (29,115,945)</b>	<b>60.7%</b>

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**Cook County Health Facilities Fund of Illinois**  
**Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis**  
**For Twelve Months Ending November 30, 2008 (UNAUDITED)**

**Oak Forest Hospital of Cook County**

Based on the Cook County Comptroller's February 2, 2009 Preliminary Appropriation Trial Balance Ending November 30, 2008	<b>Total for the Twelve Months Ending November 30, 2008</b>	<b>BUDGET</b>	<b>Difference Favorable (Unfavorable)</b>	<b>Difference as % of Budget</b>
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 40,099,035	\$ 35,505,975	\$ 4,593,060	12.9%
Inter-Governmental Transfers (IGT)	19,625,709	22,507,360	(2,881,651)	-12.8%
Total Patient Service Revenue	59,724,744	58,013,335	1,711,409	3.0%
Other revenue	620,905	439,873	181,032	41.2%
<b>Total operating revenue</b>	<b>60,345,649</b>	<b>58,453,208</b>	<b>1,892,441</b>	<b>3.2%</b>
<b><u>Operating expenses</u></b>				
Salaries and wages	71,868,025	71,819,650	(48,375)	-0.1%
Employee benefits	26,062,673	26,054,014	(8,659)	0.0%
Supplies	14,690,758	17,565,596	2,874,837	16.4%
Purchased services, rental and other	15,450,046	22,135,411	6,685,368	30.2%
Depreciation	4,946,483	4,946,483	-	0.0%
Utilities	3,341,133	3,589,056	247,923	6.9%
Services contributed by other County offices	595,851	595,851	-	0.0%
<b>Total operating expenses</b>	<b>136,954,970</b>	<b>146,706,061</b>	<b>9,751,091</b>	<b>6.6%</b>
<b>Operating Loss</b>	<b>(76,609,322)</b>	<b>(88,252,854)</b>	<b>11,643,532</b>	<b>-13.2%</b>
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	17,140,451	17,374,223	(233,772)	-1.3%
Sales taxes	15,546,862	15,839,643	(292,781)	-1.8%
Cigarette taxes	16,558,005	17,447,850	(889,845)	-5.1%
Interest income	119,361	-	119,361	0.0%
Retirement plan contribution	13,198,297	13,198,297	-	0.0%
Working cash revenue	-	-	-	0.0%
Services contributed by other County Offices	595,851	595,851	-	0.0%
<b>Total nonoperating revenue</b>	<b>63,158,827</b>	<b>64,455,864</b>	<b>(1,297,037)</b>	<b>-2.0%</b>
Income (Loss) before other revenue, expenses, gains, losses and transfers	(13,450,495)	(23,796,990)	10,346,495	-43.5%
Income (Loss) on disposal of fixed assets	-	-	-	0.0%
Capital Contributions	-	-	-	0.0%
<b>Change in net assets</b>	<b>\$ (13,450,495)</b>	<b>\$ (23,796,990)</b>	<b>\$ 10,346,495</b>	<b>-43.5%</b>

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**Cook County Health Facilities Fund of Illinois**  
**Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis**  
**For Twelve Months Ending November 30, 2008 (UNAUDITED)**

**Provident Hospital of Cook County**

Based on the Cook County Comptroller's February 2, 2009 Preliminary Appropriation Trial Balance Ending November 30, 2008	<b>Total for the Twelve Months Ending November 30, 2008</b>	<b>BUDGET</b>	<b>Difference Favorable (Unfavorable)</b>	<b>Difference as % of Budget</b>
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 35,436,565	\$ 43,141,165	\$ (7,704,600)	-17.9%
Inter-Governmental Transfers (IGT)	16,907,781	18,276,389	(1,368,608)	-7.5%
Total Patient Service Revenue	52,344,346	61,417,554	(9,073,208)	-14.8%
Other revenue	648,043	481,400	166,643	34.6%
<b>Total operating revenue</b>	<b>52,992,389</b>	<b>61,898,954</b>	<b>(8,906,566)</b>	<b>-14.4%</b>
<b><u>Operating expenses</u></b>				
Salaries and wages	67,465,168	67,277,834	(187,334)	-0.3%
Employee benefits	24,439,913	24,406,380	(33,533)	-0.1%
Supplies	14,369,859	17,054,546	2,684,587	15.7%
Purchased services, rental and other	24,937,983	26,394,678	1,456,695	5.5%
Depreciation	3,682,307	3,682,307	-	0.0%
Utilities	2,300,871	2,227,873	(72,999)	-3.3%
Services contributed by other County offices	2,778,047	2,778,047	-	0.0%
<b>Total operating expenses</b>	<b>139,874,249</b>	<b>143,821,665</b>	<b>3,847,417</b>	<b>2.7%</b>
Operating Loss	(86,981,860)	(81,922,711)	(5,059,149)	6.2%
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	22,240,530	23,201,728	(961,198)	-4.1%
Sales taxes	20,203,136	21,152,433	(949,297)	-4.5%
Cigarette taxes	21,517,116	23,300,050	(1,782,934)	-7.7%
Interest income	113,942	-	113,942	0.0%
Retirement plan contribution	12,363,648	12,363,648	-	0.0%
Working cash revenue	-	-	-	0.0%
Services contributed by other County Offices	2,778,047	2,778,047	-	0.0%
<b>Total nonoperating revenue</b>	<b>79,216,418</b>	<b>82,795,906</b>	<b>(3,579,488)</b>	<b>-4.3%</b>
Income (Loss) before other revenue, expenses, gains, losses and transfers	(7,765,442)	873,195	(8,638,637)	-989.3%
Income (Loss) on disposal of fixed assets	-	-	-	0.0%
Capital Contributions	-	-	-	0.0%
<b>Change in net assets</b>	<b>\$ (7,765,442)</b>	<b>\$ 873,195</b>	<b>\$ (8,638,637)</b>	<b>-989.3%</b>

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**Cook County Health Facilities Fund of Illinois**  
**Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis**  
**For Twelve Months Ending November 30, 2008 (UNAUDITED)**

**CONSOLIDATED**

Based on the Cook County Comptroller's February 2, 2009 Preliminary Appropriation Trial Balance Ending November 30, 2008	<b>Total for the Twelve Months Ending November 30, 2008</b>	<b>BUDGET</b>	<b>Difference Favorable (Unfavorable)</b>	<b>Difference as % of Budget</b>
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 279,005,999	\$ 310,900,008	\$ (31,894,009)	-10.3%
Inter-Governmental Transfers (IGT)	127,270,439	138,602,564	(11,332,125)	-8.2%
Total Patient Service Revenue	406,276,438	449,502,572	(43,226,134)	-9.6%
Other revenue	8,355,385	5,648,673	2,706,692	47.9%
<b>Total operating revenue</b>	<b>414,631,803</b>	<b>455,151,245</b>	<b>(40,519,442)</b>	<b>-8.9%</b>
<b><u>Operating expenses</u></b>				
Salaries and wages	502,921,496	492,152,507	(10,768,989)	-2.2%
Employee benefits	180,465,815	178,538,166	(1,927,649)	-1.1%
Supplies (Plus 40%)	137,850,197	147,446,040	9,595,843	6.5%
Purchased services, rental & other (Plus 40%)	121,983,540	150,803,013	28,839,473	19.1%
Depreciation	47,477,763	47,477,763	-	0.0%
Utilities	17,729,954	21,076,254	3,346,300	15.9%
Services contributed by other County offices	6,393,466	6,393,466	-	0.0%
<b>Total operating expenses</b>	<b>1,014,802,232</b>	<b>1,043,887,209</b>	<b>29,084,978</b>	<b>2.8%</b>
<b>Operating Loss</b>	<b>(600,170,429)</b>	<b>(588,735,964)</b>	<b>(11,434,465)</b>	<b>1.9%</b>
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	140,625,290	144,388,125	(3,762,835)	-2.6%
Sales taxes	127,630,559	131,635,030	(4,004,471)	-3.0%
Cigarette taxes	135,931,445	145,000,000	(9,068,555)	-6.3%
Interest income	862,238	-	862,238	0.0%
Retirement plan contribution	90,442,867	90,442,867	-	0.0%
Working cash revenue	-	-	-	0.0%
Services contributed by other County Offices	6,393,466	6,393,466	-	0.0%
<b>Total nonoperating revenue</b>	<b>501,885,865</b>	<b>517,859,488</b>	<b>(15,973,623)</b>	<b>-3.1%</b>
Income (Loss) before other revenue, expenses, gains, losses and transfers	(98,284,563)	(70,876,476)	(27,408,088)	38.7%
Income (Loss) on disposal of fixed assets	-	-	-	0.0%
Capital Contributions	-	-	-	0.0%
<b>Change in net assets</b>	<b>\$ (98,284,563)</b>	<b>\$ (70,876,476)</b>	<b>\$ (27,408,088)</b>	<b>38.7%</b>

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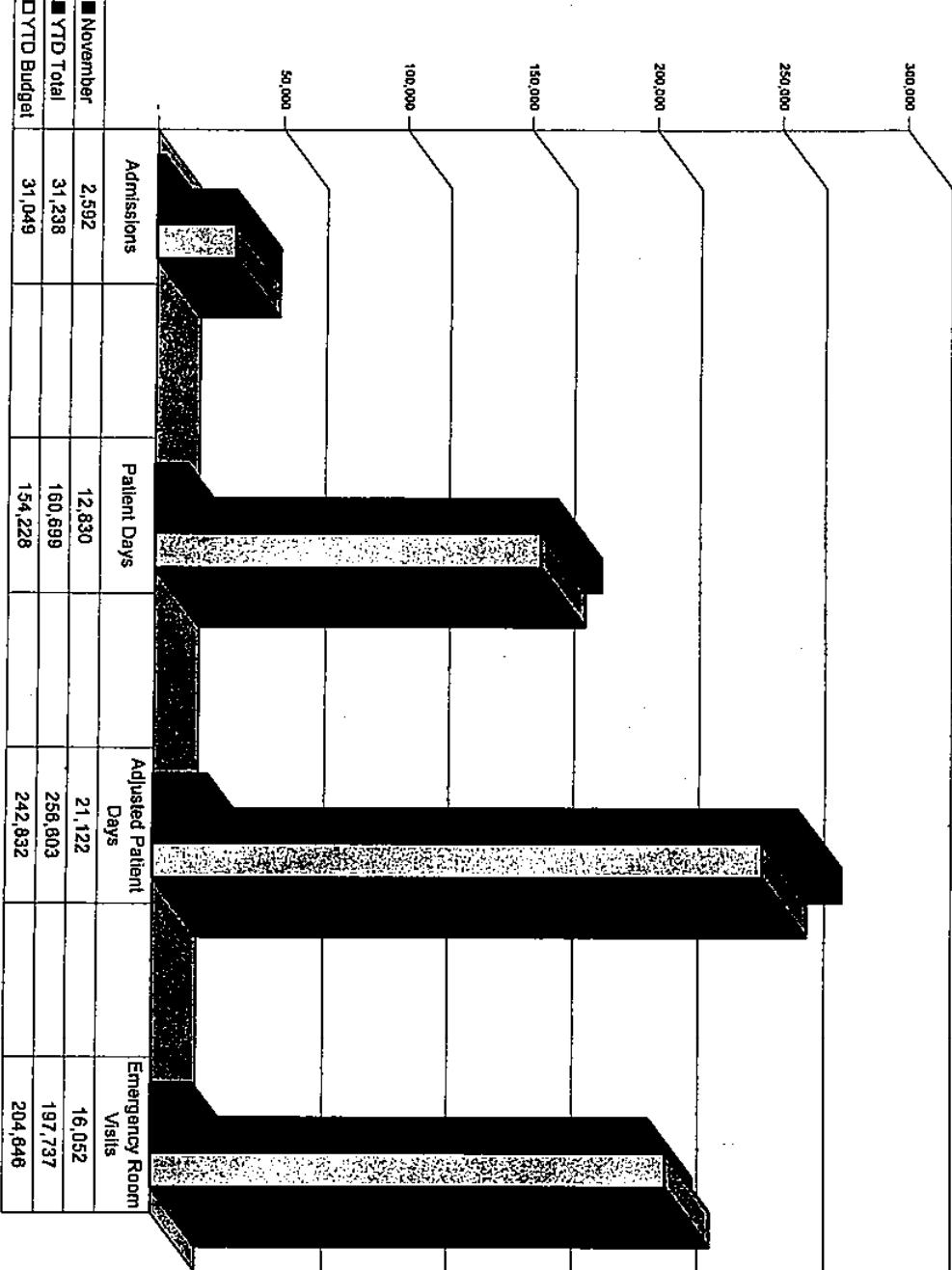
**Preliminary Combining Statement of Revenues, Expenses,  
and Changes in Net Assets of Operating Accounts - Modified Accrual Basis  
For Twelve Months Ending November 30, 2008 (UNAUDITED)**

**COMBINED**

	John H. Stroger, Jr Hospital	Oak Forest Hospital	Provident Hospital	Total
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 203,470,399	\$ 40,099,035	\$ 35,436,565	\$ 279,005,999
Inter-Governmental Transfers (IGT)	90,736,949	19,625,709	16,907,781	127,270,439
Total Patient Service Revenue	294,207,348	59,724,744	52,344,346	406,276,438
Other revenue	7,086,417	620,905	648,042.68	8,355,365
Total operating revenue	301,293,765	60,345,649	52,992,389	414,631,803
<b><u>Operating expenses</u></b>				
Salaries and wages	363,588,303	71,868,025	67,465,168	502,921,496
Employee benefits	129,963,228	26,062,673	24,439,913	180,465,815
Supplies	108,789,480	14,690,758	14,369,959	137,850,197
Purchased services, rental and other	81,575,511	15,450,046	24,937,983	121,963,540
Depreciation	38,848,973	4,946,483	3,682,307	47,477,763
Utilities	12,087,950	3,341,133	2,300,871	17,729,954
Services contributed by other County offices	3,019,568	595,851	2,778,047	6,383,466
Total operating expenses	737,873,013	136,954,970	139,974,249	1,014,802,232
Operating Loss	(436,579,247)	(76,609,322)	(86,981,860)	(600,170,429)
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	101,244,309	17,140,451	22,240,530	140,625,290
Sales taxes	91,880,561	15,546,862	20,203,136	127,630,559
Cigarette taxes	97,856,325	16,558,005	21,517,116	135,931,445
Interest income	628,935	119,361	113,942	862,238
Retirement plan contribution	64,880,922	13,198,297	12,363,648	90,442,867
Working cash revenue	-	-	-	-
Services contributed by other County offices	3,019,568	595,851	2,778,047	6,383,466
Total nonoperating revenue	359,510,621	63,158,827	79,216,418	501,885,865
Income (Loss) before other revenue, expenses, gains, losses and transfers	(77,068,627)	(13,450,495)	(7,765,442)	(98,284,563)
Income (Loss) on disposal of fixed assets	-	-	-	-
Capital contributions	-	-	-	-
Change in net assets	<b>\$ (77,068,627)</b>	<b>\$ (13,450,495)</b>	<b>\$ (7,765,442)</b>	<b>\$ (98,284,563)</b>

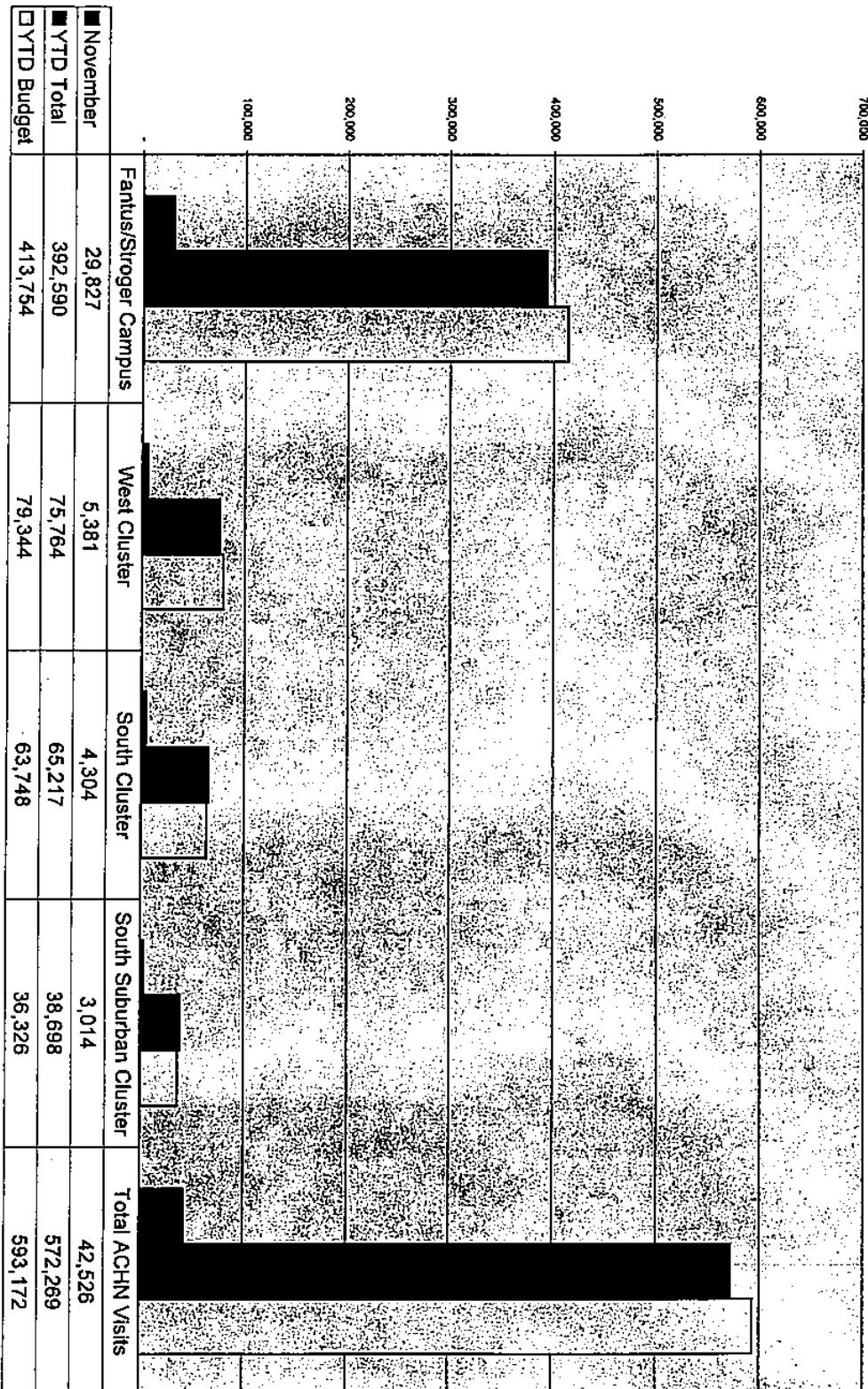
Cook County Health and Hospitals System  
Utilization Factors YTD November 2008

**System Hospitals Combined**



Cook County Health Hospital System  
Utilization Factors YTD November 2008

ACHN - Clinics



**Cook County Health & Hospitals System**  
**Utilization Factors**

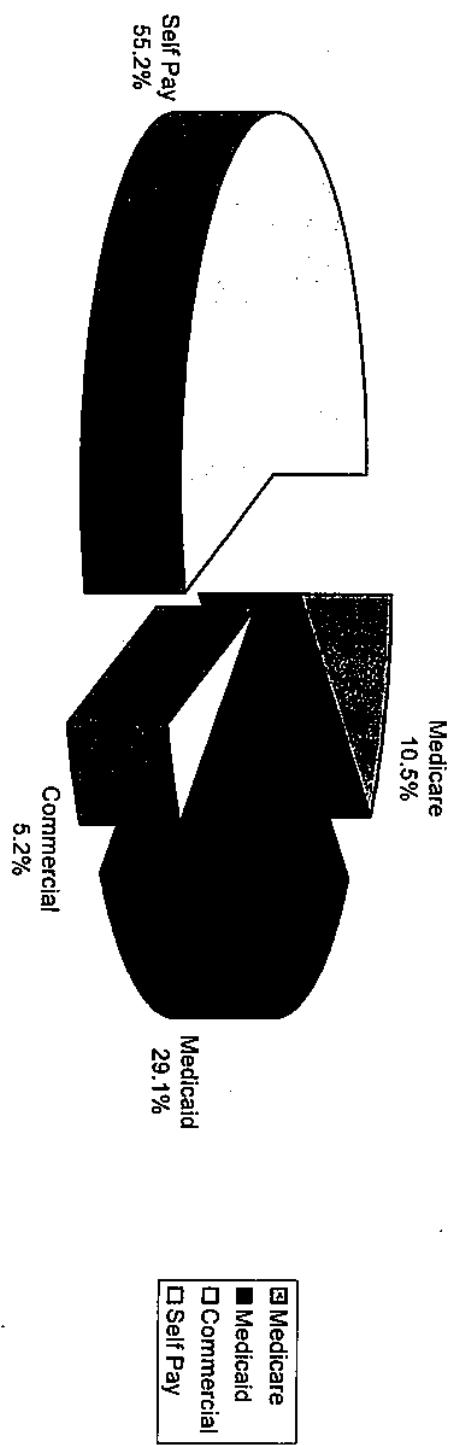
	<u>J.H. Stroger Hospital</u>	November	YTD Total	YTD Budget	YTD Variance	%% Variance
Admissions		1,912	23,248	23,260	-12	-0.1%
Patient days		9,370	116,097	113,972	2,125	1.9%
Adjusted Patient Days		15,171	185,564	186,780	-1,216	-0.7%
Emergency Room Visits		10,660	128,599	129,669	-1,070	-0.8%
Case Mix Index		1.1139	n/a	n/a		
Average Length of Stay		5.0	5.0	4.9	-0.1	-2.0%
	<u>Provident Hospital</u>					
Admissions		428	5,191	5,199	-8	-0.2%
Patient days		1,572	20,815	19,808	1,007	5.1%
Adjusted Patient Days		2,968	34,830	27,573	7,257	26.3%
Emergency Room Visits		3,092	40,370	43,884	-3,514	-8.0%
Case Mix Index		0.9847	n/a	n/a		
Average Length of Stay		3.9	4.0	3.8	0.2	5.5%
	<u>Oak Forest Hospital</u>					
Admissions		252	2,799	2,590	209	8.1%
Patient days		1,888	23,787	20,448	3,339	16.3%
Adjusted Patient Days		2,983	36,209	28,479	7,730	27.1%
Emergency Room Visits		2,300	28,768	31,093	-2,325	-7.5%
Case Mix Index		0.9636	n/a	n/a		
Average Length of Stay - Acute		7.9	6.9	7.9	-1.0	-12.7%
Average Length of Stay - Rehab		15.4	15.2	16.2	-1.0	-6.2%
	<u>Total System</u>					
Admissions		2,592	31,238	31,049	189	0.6%
Patient Days		12,830	160,699	154,228	6,471	4.2%
Adjusted Patient Days		21,122	256,603	242,832	13,771	5.7%
Emergency Room Visits		16,052	197,737	204,646	-6,909	-3.4%

\*\*Attending Physicians were included in Adjusted Occupied bed until the end of March

**Cook County Health & Hospitals System**  
**ACHN - Clinics**

Fantus/Stroger Campus	29,827	392,590	413,754	-21,164	-5.1%
West Cluster	5,381	75,764	79,344	-3,580	-4.5%
South Cluster	4,304	65,217	63,748	1,469	2.3%
South Suburban Cluster	3,014	38,698	36,326	2,372	6.5%
<b>Total ACHN Visits</b>	<b>42,526</b>	<b>572,269</b>	<b>593,172</b>	<b>-20,903</b>	<b>-3.5%</b>

November 2008 YTD Payer Mix Comparison Cook County Health & Hospitals System Combined IP/OP



**Cook County Health and Hospitals System**  
**Top Ten DRG's for Each Facility**  
**November 2008**

Rank	Hospital Name	DRG #	No. Cases	PTD/Days	ALOS	INC/ALOS
1	John H. Stroger Hospital	392	51	124	2.4	2.8
2	Cellulitis w/o MCC	603	50	152	3.0	3.9
3	Red Blood Cell disorders w/o MCC	812	42	116	2.8	2.8
4	Vaginal Delivery w/o complicating diagnoses	775	33	89	2.7	2.1
5	Bronchitis & Asthma w/o CC/MCC	203	30	62	2.1	2.9
6	Chest Pain	313	28	66	2.4	1.7
7	Kidney & Urinary track infections W/O MCC	690	28	80	2.9	3.6
8	Alcohol/drug abuse or dependence w/o	897	27	83	3.1	3.3
9	Uterine adnexa proc for non-malignancy w/o CC	743	26	86	3.7	2.1
10	Heart Failure & Shock w/o CC/MCC	293	24	76	3.2	3.1

Rank	Hospital Name	DRG #	No. Cases	PTD/Days	ALOS	INC/ALOS
1	Chest Pain	313	23	64	2.8	1.7
2	Esophagitis, Gastroent & Misc digestive disorders w/o MCC	382	13	36	2.8	2.8
3	Cellulitis w/o MCC	603	13	53	4.1	3.9
4	Chronic Obstructive Pulmonary Disease W/O	182	9	28	3.1	3.4
5	Simple Pneumonia & Pleurisy w/o CC/MCC	195	8	30	3.8	3.5
6	Heart Failure & Shock w/o CC/MCC	293	7	20	2.9	3.1
7	Heart Failure & Shock w CC	292	6	23	3.8	4.1
8	Cardiac Arrhythmia & Conduction disorders w/o CC/MCC	310	6	14	2.3	2.3
9	Disorders of Pancreas except Malignancy w CC	439	5	27	5.4	4.3
10	Kidney & Urinary track infections W/O MCC	690	5	25	5.0	3.6

Rank	Hospital Name	DRG #	No. Cases	PTD/Days	ALOS	INC/ALOS
1	Chest Pain	313	42	86	2.3	1.7
2	Bronchitis & asthma w/o CC/MCC	203	22	54	2.5	2.9
3	Heart Failure & Shock w/o CC/MCC	293	17	54	3.2	3.1
4	Heart Failure & Shock w CC	292	15	66	4.4	4.1
5	Bronchitis & asthma w CC/MCC	202	14	51	3.6	3.6
6	Poisoning & toxic effects of drugs w/o MCC	818	11	26	2.4	2.1
7	Simple Pneumonia & Pleurisy w CC	194	10	44	4.4	4.5
8	Hypertension W/O MCC	305	10	25	2.5	2.3
9	Diabetes w/o CC/MCC	639	10	34	3.4	2.5
10	Vaginal Delivery w/o complicating diagnoses	775	10	25	2.5	2.1

**Cook County Health and Hospitals System**  
**Analysis of Vendor Performance**  
**10/1/08 to 11/30/08**

**Vendor Eligibility Referral - Performance**

	October 2008			November 2008			Total			Grand Total		
	GLM	HRM	CEA	ESI	GLM	HRM	CEA	ESI	GLM	HRM	CEA	ESI
<b>High Risk Referrals</b>												
Referred	254	228	896	312	162	190	821	312	416	418	1,717	624
Approved	37	30	138	44	38	19	134	33	75	49	272	77
Percentage Approved	15%	13%	15%	14%	23%	10%	16%	11%	18%	12%	16%	12%
<b>Review Referrals</b>												
Referred	80	74	-	48	57	35	-	48	137	109	-	96
Approved	28	33	-	7	24	23	-	7	52	56	-	14
Percentage Approved	35%	45%	-	15%	42%	65%	-	15%	38%	51%	-	15%
<b>Other Referrals</b>												
Referred	5	6	-	25	17	17	-	8	22	23	-	33
Approved	8	4	-	9	10	-	-	5	18	4	-	78
Percentage Approved	160%	67%	-	36%	59%	0%	-	63%	82%	17%	-	36%
Total Referred	339	308	896	385	236	242	821	368	575	560	1,717	753
Total Approved	73	67	138	60	72	42	134	45	145	109	272	105
Total Percentage Approved	22%	22%	15%	16%	31%	17%	16%	12%	25%	20%	16%	14%

Analysis does not include GLM's, ESI's, and HRM's 2432 activity

Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
February 20, 2009

ATTACHMENT #3

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Board Bill Payment

**AS AMENDED**

Date: **February 10, 2009**

FEB 26 2009

Sponsor: Amjad Ali  
Deputy Director  
Professional Affairs

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Operating Unit: John H. Stroger, Jr. Hospital of Cook County

Description of Services: Aramark Healthcare (2300 Warrenville Rd., Downers Grove, IL 60515) for the provision of Professional Services rendered for Clinical Engineering and Biomedical Services, for the months of December 2008, January 2009 and February 2009

Justification for This Contract: Contract No. 07-41-97 was originally approved by the County Board on 11/02/2006. These Bills need to go before the System Board in order for vendor payment to be processed.

Contract Period: 12/01/2006 thru 11/30/2009

Requisition No. 98970045-83053

Budget Info:      **Fiscal Impact: \$1,318,306.74**  
**Budget Acct. No. 1200/890**

**Signatures:**

CCUHS CFO

CCHHS Director  
Purchasing

### CCHHS CEO

1

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Approval for Board Bill Payment**

<u>Date:</u>	January 26, 2009	<div style="border: 1px solid black; padding: 5px; display: inline-block;"> <b>APPROVED</b>            FEB 26 2009            BY BOARD OF            DIRECTORS OF THE COOK COUNTY            HEALTH AND HOSPITALS SYSTEM         </div>
<u>Sponsor:</u>	Julie Bonello Chief Information Officer H.I.S.	
<u>Operating Unit:</u>	Cook County Health & Hospitals System	
<u>Description of Services:</u>	ACS Corporation (P.O. Box 201322 Dallas, TX 75320) for the provision of professional fixed fees IT management services and Cerner functions-Clinical Applications.	
<u>Justification for This Contract:</u>	Contract No. 07-41-46 was authorized by the County Board on 09/07/2006. These Bills need to go before the System Board in order for vendor payment to be processed.	
<u>Cost of Contract And Terms:</u>	Invoice #'s: 346526 Board Bill Amounts: \$320,833.33 354952 \$329,166.67 354954 \$226,880.08 Contract Period: 01/01/2007 thru 12/31/2009 Requisition No. 98900161-83554	
<u>Budget Info:</u>	Total Fiscal Impact: \$876,880.08 Budget Acct. No. 1225/890	

Signatures:

CCHHS CFO

John Call

CCHHS Director of Purchasing

CCHHS CEO

Deborah J. Coffey

COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
Approval for Board Bill Payment

**APPROVED**

FEB 26 2009

BY BOARD OF  
 DIRECTORS OF THE COOK COUNTY  
 HEALTH AND HOSPITALS SYSTEM

Date: February 10, 2009

Sponsor: David Fagus  
 Chief Operating Officer

Operating Unit: Cermak Health Services

Description of Services: Isaac Ray Center (1725 W. Harrison St., Suite 110, Chicago, IL 60612) for the provision of Psychologist & Psychiatrist Services.

Justification for This Contract: Contract No. 06-45-574 was originally approved by the System Board on 3/01/2007. These Bills need to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice #'s: J120108(A) - 12/01/08 thru 02/28/09 Amounts: \$504,783.85  
 J120108(B) - 12/01/08 thru 02/28/09 \$ 58,247.66  
 2010-54 - 11/16/08 thru 11/30/08 \$112,737.84

Contract Period: 3/01/2007 thru 8/31/2010  
 System Requisition No. 82875

Budget Info: Fiscal Impact: \$675,769.35  
 Budget Acct. No. 240

Signatures:

CCCHHS CFO

Let. Palt

CCHHS Director of  
 Purchasing

CCHHS CEO

John J. Murphy

COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
Approval for Board Bill Payment

**APPROVED**

FEB 26 2009

BY BOARD OF  
 DIRECTORS OF THE COOK COUNTY  
 HEALTH AND HOSPITALS SYSTEM

Date: January 26, 2009

Sponsor: Bradley Langer, M.D.  
 Chairman of Radiology

Operating Unit: John H. Stroger Jr. Hospital of Cook County

Description of Services: Chicago Radiation Oncology, S.C. (609 Sheridan Road, Glencoe, IL 60022) for the provision of Radiation Therapy Services.

Justification for This Contract: Contract No. 05-41-192 was originally approved by the County Board on 11/16/2004 and renewed on 11/02/2006. This Bill needs to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: \$330,000.00 – October 08, \$330,000.00 – November 08  
 Renewal Contract Period: 12/16/2006 thru 12/15/2008  
 Requisition No. 88970083-76131

Budget Info: Fiscal Impact: \$660,000.00  
 Budget Acct. No. 1225/897

Signatures:

CCHHS CFO

John P. Call

CCHHS Director of Purchasing

Scalia Duffey

CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Approval for Board Bill Payment**

**AS AMENDED**

**Date:** February 10, 2009

**Sponsor:** Julie Bonello  
 Chief Information Officer  
 H.I.S.

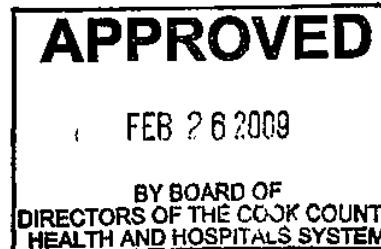
**Operating Unit:** CCHHS

**Description of Services:** Softek Solutions (4500 W. 89<sup>th</sup> St., STE 100, Prairie Village, KS 66207) for the provision of Maintenance and Support Services.

**Justification for This Contract:** Contract No. 08-41-381 was approved by the System Board on 08/22/2008. This Bill needs to go before the System Board in order for vendor payment to be processed.

**Cost of Contract And Terms:** Invoice #:2008-1648      Board Bill Amount: \$195,183.00  
 For the period of 07/01/08 through 06/30/09.  
 Contract Period: 07/01/08 through 06/30/2011  
 Requisition No. 88911261-80356

**Budget Info:** Fiscal Impact: \$195,183.00  
 Budget Acct. No. 1200/891



**Signatures:**

Operating Unit CFO

Feb Call

CCHHS Director of Purchasing

CCHHS CEO

Debbie ...

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
***Approval for Board Bill Payment***

**AS AMENDED**

**APPROVED**

FEB 16 2009

BY BOARD OF  
 DIRECTORS OF THE COOK COUNTY  
 HEALTH AND HOSPITALS SYSTEM

**Date:** February 10, 2009

**Sponsor:** T. Whelan  
 Facilities Management

**Operating Unit:** Provident Hospital of Cook County

**Description of Services:** Star Detective & Security Agency (813 E. 75<sup>th</sup> Street, Chicago, IL 60619) for the provision of providing Security Service for Provident Hospital, Near South Health Clinic, and Pharmacy Department.

**Justification for This Contract:** Contract No. 07-53-32 was originally approved by the County Board on 02/21/2007. This Bill needs to go before the System Board in order for vendor payment to be processed.

**Cost of Contract And Terms:** Invoice #:20789      Board Bill Amount: \$163,730.11  
 For the period of 11/09/08 through 12/08/08.  
 Contract Period: 04/09/07 through 04/08/2010

**Budget Info:** Fiscal Impact: \$163,730.11  
 Budget Acct. No. 1200/891

**Signatures:**

CCHHS CFO

John. Reil

CCHHS Director of Purchasing

CCHHS CEO

Barbara L. ...

COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
Approval for Board Bill Payment

**APPROVED**

FEB 26 2009

BY BOARD OF  
 DIRECTORS OF THE COOK COUNTY  
 HEALTH AND HOSPITALS SYSTEM

Date: January 26, 2009

Sponsor: Sandy Haupers  
 Administrative Assistant  
 Finance

Operating Unit: John H. Stroger, Jr. Hospital of Cook County

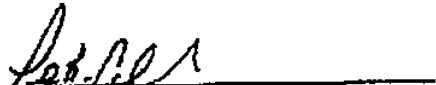
Description of Services: Chamberlin Edmonds (3535 Piedmont Rd #500, Atlanta, GA 30305) for the provision of CEA Disability and CEA Non-Disability Invoice-State.

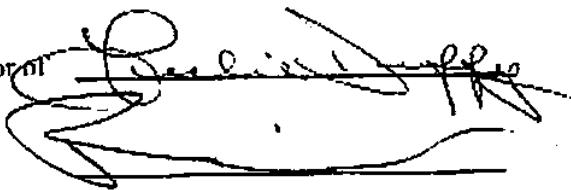
Justification for This Contract: Contract No. 06-41-588 was originally approved by the County Board on 06/20/2006. This Bill needs to go before the System Board in order for vendor payment to be processed.

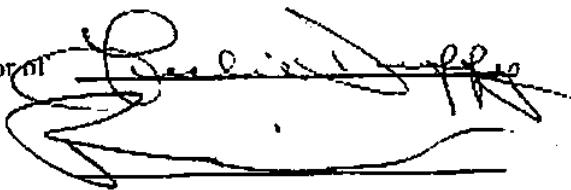
Cost of Contract And Terms: Invoice #'s: 500815-113008 Board Bill Amount: \$158,284.01  
 500817-113008 \$888.95  
 Contract Period: 07/01/2006 thru 06/30/2009  
 Requisition No. 88970310-77291

Budget Info: Fiscal Impact: \$159,092.96  
 Budget Acct. No. 1225:897

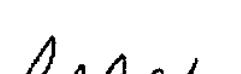
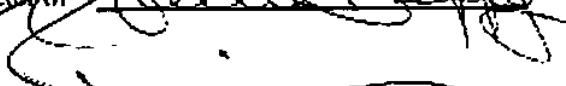
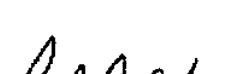
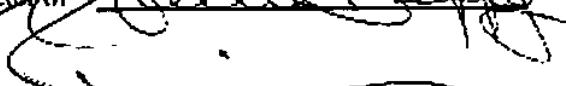
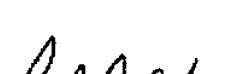
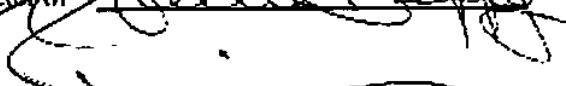
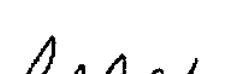
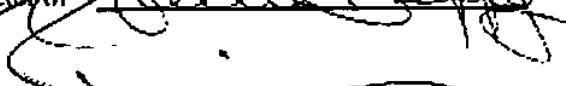
Signatures:

CCHHS CFO 

CCHHS Director of Purchasing 

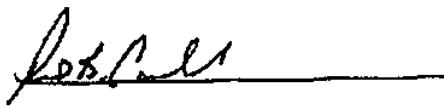
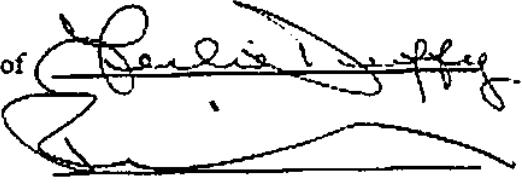
CCHHS CEO 

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Approval for Board Bill Payment**

<u>Date:</u>	February 10, 2009	APPROVED
<u>Sponsor:</u>	Julie Bonello Chief Information Officer H.I.S.	FEB 26 2009
<u>Operating Unit:</u>	CCHHS	BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM
<u>Description of Services:</u>	Cerner Corporation (2800 Rockcreek Pkwy., Kansas City, MO 64117) for the provision of Cerner Equipment: Non-Production Hardware.	
<u>Justification for This Contract:</u>	Contract No. 07-45-363 was originally approved by the County Board on 07/01/2008. This Bill needs to go before the System Board in order for vendor payment to be processed.	
<u>Cost of Contract And Terms:</u>	Invoice No. EQ-044913      Bill Amount: \$139,067.00 Contract Period: 07/01/2008 thru 06/30/2009 Requisition No. 88900493-79557	
<u>Budget Info:</u>	Fiscal Impact: \$139,067.00 Budget Aect. No. 1200/890	
<u>Signatures:</u>	  	
CCHHS CFO	  	
CCHHS Director of Purchasing	  	
CCHHS CEO	  	

COOK COUNTY HEALTH AND HOSPITALS SYSTEMApproval for Board Bill Payment**APPROVED**

FEB 26 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEMDate: February 10, 2009Sponsor: Johnny C. Brown  
Chief Operating OfficerOperating Unit: John H. Stroger Jr. Hospital of Cook CountyDescription of Services: Imperial Parking (547 West Jackson Blvd., STE 900, Chicago, IL 60661) for the provision of Monthly Management Fee and Patron Parking Assistance for the month of December 08.Justification for This Contract: Contract No. 07-53-461 was originally approved by the System Board on 1/09/2008. This Bill needs to go before the System Board in order for vendor payment to be processed.Cost of Contract And Terms: Invoice #: 52302 Board Bill Amount: \$134,710.89  
Contract Period: 1/24/2008 thru 2/05/2011  
Requisition No. 98970178-83692Budget Info: Fiscal Impact: \$134,710.89  
Budget Acct. No. 1225/897Signatures:Operating Unit CFO CCHHS Director of Purchasing 

CCHHS CEO

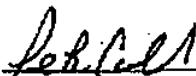
## COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Board Bill Payment**APPROVED**Date: February 10, 2009

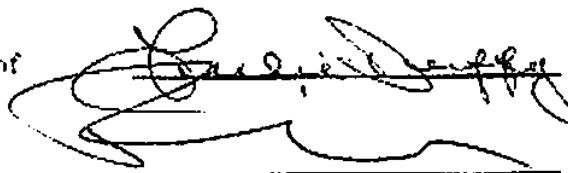
FEB 26 2009

Sponsor:  
Joanne Dulski  
System-Wide Administrator  
Director of LaboratoriesBY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEMOperating Unit: Department of Pathology Blood Bank, John H. Stroger Jr. HospitalDescription of Services: Lifesource Blood Services (1824 Paysphere Circle, Chicago, IL 60674) for the provision of Blood & Blood Products.Justification for This Contract: Contract No. 08-73-73 was originally approved by the County Board on 04/23/2008. This Bill needs to go before the System Board in order for vendor payment to be processed.Cost of Contract And Terms: Date of Service: 12/01/08 thru 12/15/08 Cost: \$114,400.00  
Contract Period: 06/01/2008 thru 05/31/2010  
Requisition No. 98970185-83764Budget Info: Total Fiscal Impact: \$114,400.00  
Budget Acct. No. 1200/897Signatures:

CCHHS CFO



CCHHS Director of Purchasing



CCHHS CEO

COOK COUNTY HEALTH AND HOSPITALS SYSTEMRequest to Enter Into & Execute Contract**APPROVED**

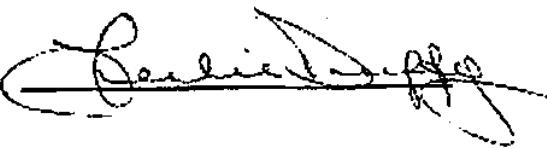
FEB 26 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEMDate: February 6, 2009Sponsor: Joanne Dulski  
System-Wide Administrator  
Director of LaboratoriesOperating Unit: Cermak Health Services, Oak Forest and Provident HospitalsDescription of Services: Iris Diagnostics, IRIS International, Inc. (9172 Eton Avenue, Chatsworth, CA 91311) for the provision of Reagents, Calibrators, Controls (Iris Analyzers) and Urinalysis System.Justification for This Contract:  
I am requesting for a sole purchase of reagents, calibrators, controls and consumables for vendor provided urine analyzers manufactured by IRIS Diagnostics. This urinalysis testing platform at Cermak Health Services, Oak Forest Hospital and Provident Hospital are seeking to utilize IRIS manufacturer as recommended by the Stroger Hospital, Laboratory Department would standardize methodologies.Cost of Contract And Terms: This is a sixty (60) month contract in the amount of \$807,966.00 to commence upon award, execution and implementation of the new contract.Budget Info:  
Cermak Health Services = \$127,590.00 CHS-240  
Oak Forest Hospital = \$271,128.00 OFH-898  
Provident Hospital = \$409,248.00 PH- 891Signatures:

Chief Operating Officer \_\_\_\_\_

Operating Unit CFO \_\_\_\_\_

CCHHS Director of Purchasing

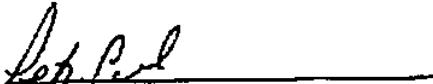


COOK COUNTY HEALTH AND HOSPITALS SYSTEMRequest to Enter Into and Execute Contract**APPROVED**

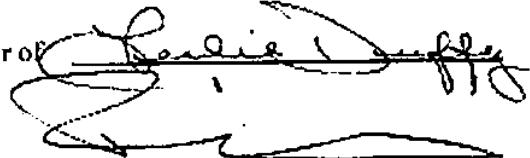
FEB 26 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEMDate: February 6, 2009Sponsor: Mariellen Mason  
Business Manager  
Department of SurgeryOperating Unit: Division of Perioperative Surgical Service, Stroger HospitalDescription of Services: Steris Corporation (5960 Heisley Road, Mentor, OH 44060-1834) for the provision of Disposables Supplies.Justification for This Contract:  
I am requesting a sole source purchase of Sterilization and decontamination supplies from Steris Corp. for use with Sterilization equipment currently owned by John Stroger Hospital. To the best of my knowledge Steris is the manufacturer and the only carrier of the disposable supplies required to operate the existing Steris equipment.Cost of Contract And Terms: This is a twelve (12) month contract in the amount of \$750,000.00 to commence upon award, execution and implementation of the contract.Budget Info: Budget Acct. No. 897 / 1225  
Requisition No. 98970184-83763Signatures:

Operating Unit CFO



CCHHS Director of Purchasing



CCHHS CEO

## Cook County Health and Hospitals System

### Board Approval to Enter into and Execute **APPROVED**

Sponsor: Johnny C. Brown, C.O.O.

John H. Stroger, Jr. Hospital of Cook County

Operating Unit: Buildings and Grounds

FEB 26 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Description of Service:

To enter into and execute contract for the purchase of institutional Maintenance, repair and operations supplies with W. W. Grainger, Inc. of Chicago, Illinois.

Justification for Execution:

The existing State of Illinois contract for the purchase of Maintenance, Repair and Operational (M.R.O.) institutional supplies allows local governments within the State of Illinois participation in its joint purchasing to make purchases on an as need basis from this contract. This request will allow "List Price" of their catalog source products to be discounted at 10%, and other manufacturer's products will be discounted up to 28% to 78% of their list price. It is estimated that this contract participation will result in cost savings of at least \$50,000.00.

Cost of the contract and terms:

This nine (9)-month contract is to commence on March 1, 2009 in the amount of \$300,000.00.

Budget Information:

The cost for this contact has been provided for within the current operating budget for Buildings and Grounds. (Account # 8970392)

Signatures:

Sponsor:

John C. Brown 2/5/09

Operating Unit C.F.O.

John H. Stroger 2-5-09

CCHHS Director  
Of Purchasing

Debbie J. Grainger

CCHHS C.E.O.

**Cook County Health and Hospitals System  
Contract Item for Board Approval  
Enter into and Execute Contract**

Date: January 12, 2009

## APPROVED

FEB 26 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Sponsor: Sidney A. Thomas  
Chief Operating Officer

**Operating Unit:** Provident Hospital

Description of Requesting approval to award and execute contract 08-41-300 with Automatic Building Controls, Inc., 3315 Algonquin Road, Rolling Meadows, IL.

**Justification for** This contract is for the maintenance of building controls at Provident Hospital.

Cost of the Contract and Term: The total cost is \$202,000.00 for a two (2) year period commence upon approval of CCHHS Board.

Budget 891 - 450  
Information:

### Signatures

**Sponsor:**

Sidney A. Thomas

### Operating Unit CEOs:

CCHHS Director  
Of Purchasing:

CCHHS CBO:

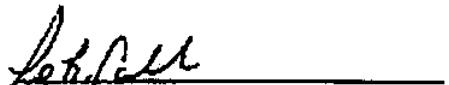
## COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Enter Into & Execute Contract**APPROVED**

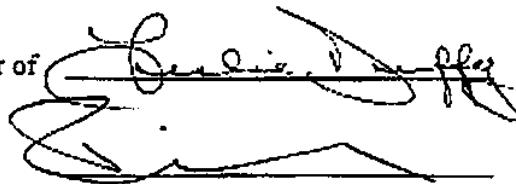
<u>Date:</u>	February 6, 2009	FEB 26 2009
<u>Sponsor:</u>	George Cybulski, M. D. Chairman Neurosurgery	BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM
<u>Operating Unit:</u>	Department of Surgery, John H. Stroger, Jr. Hospital of Cook County	
<u>Description of Services:</u>	Integra NeuroSciences Corporation (311 Enterprise Drive, Plainsboro, NJ 08536) for the provision of Camino Intracranial and Ventricular Bolt Pressure Monitoring Kits and Camino Cranial Access Kits.	
<u>Justification for This Contract:</u>	Integra NeuroSciences is the sole manufacturer and distributor of the Camino Ventricular Pressure Monitoring Kits, Intracranial Pressure Monitoring Kits, and Cranial Access Kits and their prices are guaranteed for two years.	
<u>Cost of Contract And Terms:</u>	This is a twenty-four (24) month contract in the amount of \$160,547.00 to commence upon award, execution and implementation of the contract.	
<u>Budget Info:</u>	Budget Acct. No. 897-362 Requisition No. 98970019-82958	

Signatures:

CCHHS CFO



CCHHS Director of Purchasing



CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM****Request to Execute Contract**Date: February 6, 2009**APPROVED**

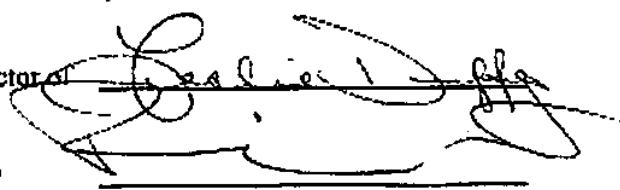
FEB 26 2009

Sponsor: Robert A. Weinstein, M.D.  
Chairman  
Infectious DiseasesBY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEMOperating Unit: Department of Medicine, Stroger Hospital of Cook CountyDescription of Services: UIC, College of Pharmacy (833 S. Wood Street, Chicago, IL 60612) for the provision of consulting services for two (2) clinical pharmacists trained in infectious diseases.Justification for This Contract: Contract No. 08-41-268 was originally approved on May 7, 2008 By the Coent Board to enter into a Contract. However, in order to fully execute this contract the Purchasing Agent has requested System Board Approval for the execution of this Contract.Cost of Contract And Terms: This is a two (2) year contract in the amount of \$413,282.00 to commence upon award, execution, and implementation of the contract.Budget Info: Budget Acct. No. 897 / 260  
Req. No. 88970418-78268Signatures:

Operating Unit CFO



CCHHS Director of Purchasing



CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITAL SYSTEMS**  
**REQUEST FOR RENEWAL OF EXISTING CONTRACT**

**Date:** January 16, 2009 **AS AMENDED**

**Sponsor:** Julie Bonello,  
 Chief Information Officer

**Operating Unit:** Cook County Health and Hospital System  
 Health Information Systems

**Description of Services:** Draeger Medical Inc., P.O. Box 8500 S-1525, Philadelphia, PA 19101. (Contract No. 05-42-532) Maintenance/Support, software upgrades and server hardware (Innovian Anesthesia Software (software, Saturn System)).

**APPROVED**

FEB 26 2009  
 BY BOARD OF  
 DIRECTORS OF THE COOK COUNTY  
 HEALTH AND HOSPITALS SYSTEM

**Justification for this Contract:** Draeger Medical Inc., is the source provider of the software currently being used by the Stroger Hospital of Cook County for anesthesia services. Issues with MBE/WBE compliance created unforeseen delays in renewing this contract.

**Cost of the Increase and Terms:** This contract is in the amount of \$696,773.00 with a duration period of three years, effective 07/01/08, through 06/30/2011.

(Amount of original Board approved contract: \$248,840.00; Board approved date: 06/07/05; Expiration date of current contract: 06/30/08)

**Budget Information:** Fiscal Impact: \$696,773.00  
 Approval of this item will commit Fiscal Year(s) 2009 -2012 2011  
 Budget Account: 441  
 Account Description: Maintenance and Repair of Data Processing Equipment  
 Requisition No. 98900217 - 83804

**Signatures:**  
 Sponsor Julie Bonello

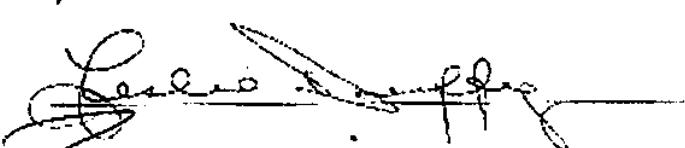
Operating Unit CFO Deb All

CCHHS Director of Purchasing

CCHHS COO Debbie Duff

COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
CONTRACT ITEM REQUESTING CONTRACT

**REQUEST TO AWARD AND EXECUTE CONTRACT**

<b><u>DATE:</u></b>	February 9, 2009	<b>APPROVED</b>  <b>FEB 26 2009</b>  <b>BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</b>
<b><u>SPONSOR:</u></b>	David Lai, Associate Administrator John H. Stroger, Jr. Hospital of Cook County	
<b><u>OPERATING UNIT:</u></b>	Department of Buildings and Grounds	
<b><u>DESCRIPTION OF SERVICE:</u></b>	Calvary Fire Protection Services, L.L.C., 2423 3100 North Manheim Road, Suite 9, Franklin Park, Illinois 60131 for testing of the secondary fire suppression system, the fire pumps and the fire extinguisher monitoring of fire alarm.	
<b><u>JUSTIFICATION:</u></b>	A request for bid proposals was initiated, bid proposals evaluated by the user department/service and Calvary Fire Protection Services, L.L.C., was chosen by virtue of the meeting all specifications, meeting MBE/WBE ordinance requirements. In order to receive a P.O. from downtown, this contract needs to be awarded and executed.	
<b><u>CURRENT COST AND TERMS:</u></b>	Contract #: 08-53-0325 Re-bid. Contract Amount: \$232,077.00 Contract period: Three years.	
<b><u>BUDGET INFORMATION:</u></b>	Fiscal Impact: \$232,077.00 Budget Account: 897-149 Requisition Number: 88900534-80091	
Signatures:		
Operating Unit CTO:		
Director, Purchasing:		
CCNHS CEO		

02-08-2008 12:23pm Fire-Pro Affairs

312 854 9282

T-583 P-091/034 F-544

**TABULATION OF BIDS**

**OFFICE OF THE PURCHASING AGENT  
COUNTY OF COOK**

**TESTING OF SECONDARY FIRE SUPPRESSION SYSTEM, FIRE PUMPS AND FIRE EXTINGUISHERS,  
AND MONITORING OF FIRE ALARM SYSTEM  
FOR  
JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY**

**BID OPENING DATE: 01/09/09**

**CONTRACT NO: 08-53-925 REBID  
REQUISITION NO: 88900534  
KC/08018**

	CAVALRY FIRE PROTECTION SERVICES LLC	PROFASTS, INC.	ANCHOR MECHANICAL, INC.	
<b>BASE BID:</b>	<b>\$232,077.00</b>	<b>\$264,711.25</b>	<b>\$551,680.79</b>	

**EST. \$ AMOUNT: \$170,000.00**

**APPROVED**

**FEB 26 2009**

**BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM**

02-05-2009 12:23pm From-PRO AFFAIRS

312 584 8282

T-866 P-006/004 P-344

## THE BOARD OF COMMISSIONERS

TONI H. STROGER

PRESIDENT

KAREN COLIN	312 584	PETER M. FLUGEN	312 584
ROBERT STEELE	216 584	MARK GORDON	101 584
JERRY BUTLER	216 584	JOHN E. DALEY	111 584
WILLIAM N. BEAVERS	40 584	FOREST CLIFFORD	101 584
GEORGE C. M.	60 584	LARRY DUFFY	101 584
JOHN PATRICK ALBRIGHT	70 584	PAULINE D. FISHER	101 584
JOSEPH MASSA NO. 2500	70 584	ANTHONY J. FORDA	101 584
ROBERT MACDONALD	80 584	ELIZABETH ANN COOPER	101 584

COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCEBETTY HANCOCK PERRY  
DIRECTOR

114 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
EMAIL: [bperry@cookcountycler.com](mailto:bperry@cookcountycler.com)  
TEL (312) 643-5522  
FAX (312) 643-4517

February 6, 2009

Ms. Carmen Triche-Colvin  
Purchasing Agent  
County Building-Room 1018  
Chicago, Illinois 60602

Re: OMP-08-53-325 Rebid

APPROVED

FEB 26 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Dear Ms. Triche-Colvin:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Woman Business Enterprises Ordinance and has been found to be responsive to the Ordinance.

Bidder: Cavalry Fire Protection Services, LLC  
Bid Amount: \$232,077.00

<u>M/WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
DND Fire Protection, Inc.	MBE (8)	\$58,019.25 (D)	25%
Central States Manufacturing & Sales Corporation d/b/a Argo Summit Supply Co.	WBE (7)	\$23,207.70 (I)	10%

The Office of Contract Compliance has been advised by the requesting department that no other bidders are being recommended for award.

Sincerely,

*Betty Hancock Perry*  
Betty Hancock Perry  
Contract Compliance Administrator

BHP/lar

cc: John H. Stroger Jr. Hospital of Cook County

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**  
Advertise for Bids

Date: 2/5/09

Sponsor: Leslie Duffy, R.N., M.B.A.  
 Senior Director Supply Chain Management

Operating Unit: Cook County Health and Hospital Systems

Description of Service: This contract is for the purchase of Diesel and Unleaded Fuel for Oak Forest Hospital and Provident Hospital.

Justification for this contract: The fuel at Oak Forest Hospital is used for emergency generator testing (monthly), Public Safety vehicles, (Fire & Police), on and off grounds transportation (courier & delivery), snow removal equipment and lawn maintenance equipment. Provident Hospital's usage is for generator and boiler (weekly) maintenance and testing.

Cost of the contract and terms: The estimated cost for this contract is \$ [REDACTED]. Approximately \$ [REDACTED] is to be used by Oak Forest Hospital and \$ [REDACTED] for Provident Hospital. This is a two year contract to commence upon award of the contract.

Budget information: 898-444, 891-444.

Signatures:

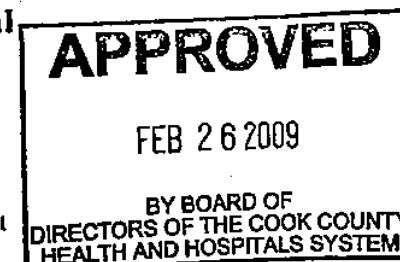
Operating Unit CFO

*[Signature]*

CCHHS Director  
 of Purchasing

*[Signature]*

CCHHS COO



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request to Advertise for Bid**

**Date:** February 6, 2009

**Sponsor:** Fran Rampick  
 Adult Cardiology

**APPROVED**

FEB 26 2009

BY BOARD OF  
 DIRECTORS OF THE COOK COUNTY  
 HEALTH AND HOSPITALS SYSTEM

**Operating Unit:** Department of Medicine, John H. Stroger, Jr. Hospital

**Description of Services:** Request to Advertise for the provision of Cardiac Pacemakers and Accessories.

**Justification for This Contract:** These supplies are needed for existing equipment and for patient care for Cardiology. Equipment must be compatible with Medtronic. The current Contract No. 07-72-174 is scheduled to expire on June 18, 2009.

**Cost of Contract And Terms:** For a two (2) year period  
 7/23/2009 thru 7/22/2011

**Budget Info:** Requisition No. 98970180-83723  
 Budget Acct. No. 897-362

**Signatures:**

Operating Unit CFO

*Deb. Cech*

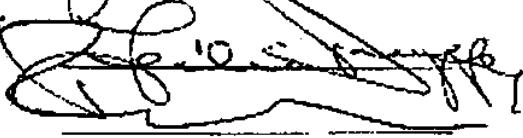
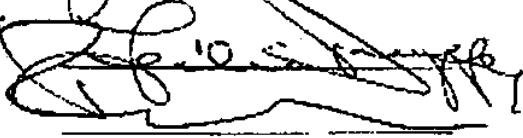
CCHHS Director of Purchasing

*Paula J. Allen*

CCHHS CEO

Cook County Health and Hospitals System

**Contract Item for Board Approval**  
Advertise for Bids

<u>Date:</u>	12/22/08	<b>APPROVED</b> <b>FEB 26 2009</b> <b>BY BOARD OF</b> <b>DIRECTORS OF THE COOK COUNTY</b> <b>HEALTH AND HOSPITALS SYSTEM</b>			
<u>Sponsor:</u>	Julie Bonollo Chief Information Officer				
<u>Operating Unit:</u>	Health & Hospitals System of Cook County Health Information Systems				
<u>Description of Service:</u>	Requesting to advertise for bids for IT Networking & Performance Monitoring Tools.				
<u>Justification for this contract:</u>	This software will allow the Health & Hospital System Information Systems meet HIPPA and audit compliance requirements. These are sole manufactured items but can be bid by various vendors.				
<u>Cost of the contract and terms:</u>	This is a one time purchase for an estimated cost of \$ [REDACTED].				
<u>Budget information:</u> Capital Equipment Budget 717-890-579.					
<u>Signatures:</u>					
Sponsor					
CCHHS Director of Purchasing					
CCHHS CEO					

## Cook County Health and Hospitals System

### Request to Cancel and Re-bid Contract

Date: 2/9/09 *Deferred  
2/20/09*

Sponsor: Leslie Duffy, R.N., M.B.A.  
Senior Director Supply Chain Management

Operating Unit: Cook County Health and Hospital Systems

Description of Service: Requesting approval to cancel and re-bid Contract 08-84-19 Re-bid for the provision of On-Site and Telephonic Language Interpretation Services for John H. Stroger Hospital and Oak Forest Hospital of Cook County.

Justification for this contract: The lowest bidder meeting specifications, Worldwide Interpreters, Inc., was found non-responsive to the MBE/WBE Ordinance and the next low bidder exceeded the competitive cost level for this service.

Cost of the contract and terms: This contract was originally approved by the Cook County Board on 10/2/07 to advertise for bids and will commence upon award, execution and implementation for a 24 month period.

Budget information: 897 / 898 - 260

Signatures:

Operating Unit CFO

*Det. P. Col*

CCHHS Director  
of Purchasing

CCHHS CEO

*Det. S. S. S. ff*

## Cook County Health and Hospitals System

### Cancel and Re-bid Contract

Date: 2/5/09

*Deferred  
2.20.09*

Sponsor: Sylvia Edwards, R.N., M.B.A.  
Chief Operating Officer

Operating Unit: Oak Forest Hospital

Description of Service: Requesting approval to cancel and re-bid Contract 08-85-182  
Rebid for Carpenter Supplies - Screws, Nails, Drill Bits, etc. for  
Oak Forest Hospital.

Justification for this contract: After reviewing the bid tabulations for this contract, the lowest bidder meeting specifications, Ace Hardware of Oak Forest was found to be non-responsive to the MBE/WBE Ordinance and the next lowest bidder exceeded the competitive cost for this item.

Cost of the contract and terms: This is a one year contract to commence upon re-bid, award and execution.

Budget information: 898-333

Signatures:

Sponsor: Sylvia (Edwards)

Operating Unit CFO: John Call

CCHHS Director of Purchasing: Deborah J. Bly

CCHHS CEO: Deborah J. Bly

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request to Extend & Increase Dollar Amount of Existing Contract**

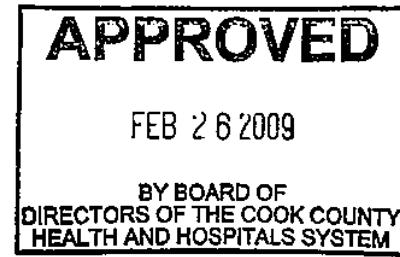
**Date:** February 17, 2009

**Sponsor:** Joseph S. Gio  
 Director of Hospital Purchasing  
 & System Purchasing Support

**Operating Unit:** CCHHS

**Description of Services:** Request for authorization for the Purchasing Agent to increase by \$1,077,760.00 and extend for two (2) months from March 1, 2009 thru April 30, 2009 for the commercial nursing registry services for Stroger, Oak Forest, and Provident Hospitals, Ambulatory & Community Health Network, Cermak Health Services, Department of Public Health, Ruth M. Rothstein CORE Center and Juvenile Temporary Detention Center.

**Justification:** This extension is required to accommodate the Request for Proposal process including the award of a purchase order for 2009 Commercial Registry contracts. The current Registry contracts expire on February 28, 2009.



<b>Cost of Contract And Terms:</b>	<b>Stroger</b>	<b>Provident</b>	<b>Oak Forest</b>	<b>ACHN</b>	<b>Cermak</b>	<b>Dept. of PH</b>	<b>Core Center</b>	<b>JTDC</b>
Direct Medical Staffing 08-41-139	\$27,000.00		\$5,000.00					
Gareda Diversified Bus. Svcs. 08-41-140	\$135,000.00	\$250,000.00	\$33,760.00	\$80,000.00				\$20,000.00
Emergency Nursing Staffing Assn. 08-41-141		\$24,000.00	\$5,000.00					
Advanced Comprehensive Services 08-41-142			\$5,000.00	\$80,000.00				
Integrity Nursing 08-41-148	\$45,000.00		\$5,000.00					
Nurse Finders, Inc. 08-41-150				\$20,000.00	\$15,000.00			
LMR Nursing Services, Inc. 08-41-151	\$117,000.00							
The Nurse Agency 08-41-152		\$37,000.00	\$5,000.00					
Professional Nursing Inc 08-41-159	\$72,000.00							
Med-Call 08-41-207					\$70,000.00			
Reliable Healthcare Services LLC 08-41-239	\$27,000.00							
	<u>\$423,000</u>	<u>\$311,000</u>	<u>\$58,760</u>	<u>\$180,000</u>	<u>\$5,000</u>			<u>\$20,000</u>

24 (1)

24

Budget Info: SH-897, PH-891, OFH-898, ACHN-893, CHS-240, JTDC-568

Signatures:

CCHHS CFO

CCHHS Director of  
Purchasing

CCHHS CEO

Bob Bell  
Resie Difty / DR  
Bob Bell for David Small

**APPROVED**

FEB 16 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

24 (2)

24  
2

Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
February 20, 2009

ATTACHMENT #4



To: Chairman David Carvalho and  
 Members of the Finance Committee  
 Cook County Health and Hospitals System  
  
 From: Matthew B. DeLeon  
 Secretary to the Board  
  
 Date: February 20, 2009  
  
 Subject: Errata for the February 20, 2009 CCHHS Finance Committee Agenda  
 Corrections to Contracts and Procurement Approvals item transmittals

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Please be advised of the following corrections to the transmittals which are included as backup information for Item #4 (Contracts and Procurement Approvals) on the agenda to be considered at the February 20, 2009 Finance Committee meeting. The amendments are indicated by the underscored and stricken language.

**Item #4 Contracts and Procurement Approvals**

**1.) (Bills and Claims – Aramark Healthcare)**

Under the **Description of Services Section**, the following should be amended:

Aramark Healthcare (2300 Warrenville Rd., Downers Grove, IL 60515) for the provision of Professional Services rendered for Clinical Engineering and Biomedical Services for the months of December 2008, January 2009 and February 2009.

**5.) (Bills and Claims – Softek Solutions)**

Under the **Cost of Contract and Term Section**, the following should be amended:

Invoice #:2008-1648                   Board Bill Amount: \$195,183.00  
For the period of 07/01/08 through 06/30/09.  
 Contract Period: 07/01/08 through 06/30/2011  
 Requisition No. 88911261-80356

**6.) (Bills and Claims – Star Detective & Security Agency)**

Under the **Cost of Contract and Term Section**, the following should be amended:

Invoice #:20789                   Board Bill Amount: \$163,730.11  
For the period of 11/09/08 through 12/08/08.  
 Contract Period: 04/09/07 through 04/08/2010

17.) (Request to renew and execute contract with Draeger Medical Inc.)

Under the **Budget Information Section**, the following should be amended:

Approval of this item will commit Fiscal Year(s) 2009-~~2012~~ 2011

Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
February 20, 2009

ATTACHMENT #5

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Approval for Board Bill Payment**

**Date:** February 10, 2009

**APPROVED**

FEB 26 2009

**Sponsor:** Darcine Tribble  
 ACHN

BY BOARD OF  
 DIRECTORS OF THE COOK COUNTY  
 HEALTH AND HOSPITALS SYSTEM

**Operating Unit:** Ambulatory & Community Health Network of Cook County

**Description of Services:** Advocate Bethany Hospital (3435 West Van Buren, Chicago IL 60624) for the provision of Lease Cook County Westside Clinic.

**Justification for This Contract:** This is an outstanding lease payment for clinical services from July 1, 2006 thru May 31, 2007.

**Cost of Contract And Terms:** Bill Amount: \$345,785.00 at \$31,435.00 a month

**Budget Info:** Fiscal Impact: \$345,785.00  
 Budget Acct. No. 893-660

**Signatures:**

CCHHS CFO

Leahell

CCHHS Director of  
 Purchasing

Leahell

CCHHS CEO